

The Hidden Flaw of Bank Loans

They aren't the strongest way to stimulate startup growth

BY DOUGLAS CUMMING
AND DAN LI

BANK LOANS and venture investment are both crucial sources of capital for growing businesses.

But which does a better job of helping those companies grow and boosting entrepreneurship overall?

To tackle that question, together with our co-author Rebel Cole, we analyzed data on small businesses that were compiled by the U.S. Census Bureau going back to 1995. The results were published in the *Journal of International Financial Markets, Institutions, & Money*.

The conclusion? In general, venture capital plays a greater role in stimulating the forma-

tion and growth of new firms.

Investments and growth

Our first step was to look at the percentage change in the number of small companies in each state in the U.S., as well as growth in employment and payroll at those companies. Then we compared those numbers with the percentage change in venture investments and bank loans to startups in each state.

The results: Higher levels of venture-capital investment meant more new startups and more growth at existing startups. We used statistical methods to establish that there was causality involved, not just correlation, and found a very strong causal link.

Among the findings we uncovered were that the 15

states with the highest rate of growth in startup formation showed substantially higher levels of venture-capital investment compared with the slowest-growing states—a median growth rate of 12.05% in investment versus 3.93%.

Venture capital does a better job of helping out small firms

In contrast, the fastest- and slowest-growing startup states saw a much lower growth rate of bank loans—5.38% and 2.74%, respectively.

Breaking down the results by company size, we found that the biggest winners from venture capital were companies with five to 19 employees.

We found that a 10% increase in venture capital in a state was associated with a 2.6% increase in the number of firms with five to 19 employees, a 2.9% increase in the number of employees at those firms, and a 3.9% increase in total payroll.

When it came to bank loans, firms with 20 to 99 employees seemed to benefit the most. While we find some evidence of growth associated with bank loans, the evidence for this is not as statistically robust.

Really small businesses, those with fewer than five employees, seemed to be left behind by both types of capital providers. After controlling for

other factors affecting firm growth, we fail to see any strong link between venture investment or bank loans and growth in these firms.

The personal touch

Why does venture investment have more impact than bank loans, when loans are such a commonly used form of finance for entrepreneurs? It comes down to time and attention.

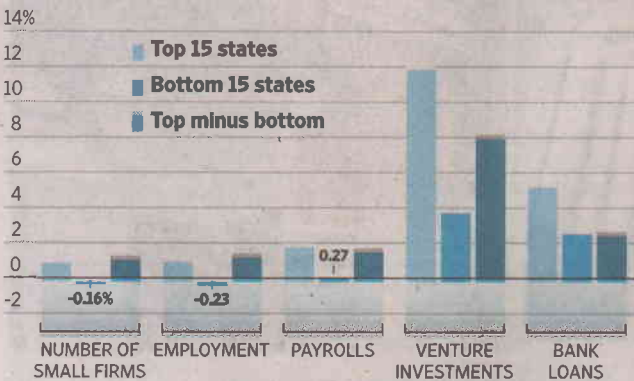
Venture capitalists give entrepreneurs things that most lenders don't—advice on structuring and building the business, for instance, and a network of contacts in a range of fields. Venture investors also encourage the firms under their guidance to grow, and encourage moves such as offering stock-option plans, which can help attract the top talent small firms need.

For policy makers, we believe, the takeaway from all this is clear. Policies that encourage value-added, active venture investors will encourage more entrepreneurial activities and enable faster entrepreneurial growth.

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The Capital Effect

A look at small-business activity in the 15 states with the highest rate of startup formation and the 15 with the lowest. Percentages represent median growth in each category.



Source: research by Douglas Cumming, Dan Li and Rebel Cole

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IT STARTED

Three years ago, Priscilla came to her grandmother, who had an everyday task that had become boring: entering passwords for work. Ms. Sharuk, an architect friend, Antoine Jebara, had automatically and secured computer programs, eliminating words.

The gadget worked for her. It came in handy for Ms. Sharuk when a hacker broke into and copied her data and then compromised her work.

The two realized that there were other people out there who could benefit from this. A year later, with the help of a former military officer and Mr. Jebara, they established the hardware product called Myki, which enters them automatically.

What distinguishes their security products, the company says, aren't stored in the cloud. Instead, they're stored on a fingerprint or code to access the device.

The company, incorporated in Dubai, secured a round of funding from a Beirut-based venture-capital firm, B&Y Partners.

In San Bernardino, Calif., Richard and Maurice McDonald started a modest hamburger shop in 1948 that would go on to become one of the most recognizable brand names in the world. Out front, a street sign advertised hamburgers for 15 cents. In addition, the restaurant sold cheeseburgers, potato chips and soft drinks. Six months later, milk shakes were added, and french fries replaced the

A TRIBUTE TO THE ARCHES

newer additions like Cold Brew coffee, espresso drinks, croissants and doughnuts, breakfast and bakery sandwiches.



William Rosenberg ran a tidy business selling coffee, pastries and sandwiches to factory workers in the Quincy, Mass., area. First he called it Industrial Luncheon Service, then

THE HOLE STORY

an impression."

Today, the original Nathan's takes up a full city block, has 48 cash registers and attracts visitors from all over the world. The chain has 270 restaurants. "It has a cultish appeal. It's experiential," says Mr. Norbitz. "When we want to show people why and how we are different, we take them to Coney Island. It makes an impression."



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